

Southend Health & Wellbeing Board

Agenda
Item No.

Joint Report of

Simon Leftley, Deputy Chief Executive (People), Southend on Sea Borough Council

Cathy Gritzner, Interim Accountable Officer, Southend and Castle Point & Rochford CCGs

to

Health & Wellbeing Board

on

05 December 2018

Report prepared by:

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	For discussion		For information only	X	Approval required
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Locality Strategy Living Well in Thriving Communities

Part 1 (Public Agenda Item)

1 Purpose of Report

The purpose of this report is to;

- 1.1 Provide Health & Wellbeing Board (HWB) with a briefing and update regarding the development of a Locality Strategy - Living Well in Thriving Communities, **Appendix A**, for health and care in Southend on Sea (Southend).

2 Recommendations

HWB are asked to;

- 2.1 Note that the Locality Strategy has been endorsed by the South East Essex Partnership Group (the Partnership);
- 2.2 Endorse the Locality Strategy developed across South East Essex (SEE); and
- 2.3 Recommend that the Locality Strategy is submitted to the relevant organisation governance as appropriate.

3 Background

- 3.1 The vision for the Locality is that it is the central place where integrated health and social care interventions are delivered and co-ordinated.

- 3.2 Each Locality will utilise locally based assets to support residents and patients whilst integrated primary, community and social care services work in a multi-disciplinary team environment.
- 3.3 The Mid and South Essex Sustainability and Transformation Partnership (STP) have consulted on plans to reconfigure the acute health service provision across the mid and south Essex geography. The reconfiguration of the acute services assumes that the community infrastructure (Localities) is in place to deliver a strength based that supports both local residents, communities and services.
- 3.4 The development of Localities and integrated services are aligned to other transformational activities within both Southend, SEE and the wider Essex systems. For example; the commissioning of an integrated care co-ordination service and a dementia navigator service; the children's community paediatrics service and an Essex wide mental health service.
- 3.5 Following an update provided to HWB on 18 Sep 2018 regarding the development of Localities and a Locality Strategy the Partnership agreed the Strategy (16 Nov 2018) for endorsement at HWB.

Principles

- 3.6 The principles of the Locality Strategy are to;
 - 3.6.1 Provide a central point of reference that for all key stakeholders, binds them together through a joint ambition that demonstrates the strength of the SEE partnership;
 - 3.6.2 Outline the approach that we will adopt across SEE to deliver new models of integrated care, with a focus on individuals, prevention, strength based approaches and community resilience;
 - 3.6.3 To provide a framework for the creation of a business plan for each of the SEE Localities that will support not only the operational development but the strategic development of Localities
- 3.7 In the strategy, a clear and bold vision is set out that includes:
 - A focus on the **importance of place/localities** as a unit of planning
 - A **commitment to integrating services** around the needs of individuals and communities
 - Placing a strong **emphasis on prevention**
 - Collectively defining and agreeing a single set of **outcomes**
 - An expectation that **collaboration** (rather than competition) will be the norm
 - Enabling and encouraging **local teams and professionals to have greater flexibility** so that they can be driven by people's needs, not organisational or professional silos, and
 - An explicit requirement to **look closer at formalising the working arrangements** in place across the south east Essex system

Next Steps

- 3.8 The development of the Locality Strategy has been a significant period in time for the forming of partnerships. It has challenged system thinking and encouraged organisations to work better together.
- 3.9 Cultural change will underpin the successful implementation of the Locality Strategy and the approach for implementation will need to be iterative in its nature and flexible to the changing requirements of the system.
- 3.10 It is proposed that the priorities for the SEE Locality Partnership over the next six months are;
 - 3.10.1 Develop a Memorandum of Understanding that underpins the collaborative approach described, and
 - 3.10.2 Explore the ambition of each partner in regards to the continued evolution of the SEE Locality Partnership
- 3.11 At **Appendix B** are one page plans for each of the Southend Localities. It should be noted that these have been formed following engagement with communities, operational teams and senior managers. The Partnership have overseen this approach and it should be further noted that the one page plans will be reviewed and updated on a regular basis.

4 Financial / Resource Implications

- 4.1 None at this stage

5 Legal Implications

- 5.1 None at this stage

6 Equality & Diversity

- 6.1 The Locality approach should result in more efficient and effective provision for vulnerable people of all ages.

7 Appendices

- 7.1 **Appendix A** – Locality Strategy – Living Well in Thriving Communities.
- 7.2 **Appendix B** – East, East Central, West Central and West one page plans